## edexcel

Mark Scheme (Results)
January 2016

Pearson Edexcel IAL in Accounting
(WAC02) Paper 01

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## General Marking Guidance

- $\quad$ All candidates must receive the same treatment. Examiners must mark the first candidate in exactly the same way as they mark the last.
- Mark schemes should be applied positively. Candidates must be rewarded for what they have shown they can do rather than penalised for omissions.
- Examiners should mark according to the mark scheme not according to their perception of where the grade boundaries may lie.
- There is no ceiling on achievement. All marks on the mark scheme should be used appropriately.
- All the marks on the mark scheme are designed to be awarded. Examiners should always award full marks if deserved, i.e. if the answer matches the mark scheme. Examiners should also be prepared to award zero marks if the candidate's response is not worthy of credit according to the mark scheme.
- Where some judgement is required, mark schemes will provide the principles by which marks will be awarded and exemplification may be limited.
- When examiners are in doubt regarding the application of the mark scheme to a candidate's response, the team leader must be consulted.
- Crossed out work should be marked UNLESS the candidate has replaced it with an alternative response.


## SECTION A

1(a)

|  | Debit | Credit |
| :---: | :---: | :---: |
|  | £m | £m |
| (2) Property | 40 V |  |
| Revaluation Reserve |  | 40 V |
| (3) Statement of Comprehensive Income (SOCI) / Retained Earnings | 7 V |  |
| Ordinary Share Dividend/Dividend Payable |  | 7 V |
| Ordinary Share Dividend/Dividend Payable | 7 V |  |
| Bank |  | 7 V |
| (4) General Reserve | $25 \sqrt{ }$ |  |
| SOCI / Retained Earnings |  | 25 V |
| (5) SOCI / Retained Earnings | 30 V |  |
| Capital Replacement Reserve |  | 30 V |
|  |  |  |
| (6) $\mathrm{SOCI} /$ Retained Earnings | $14 \sqrt{ }$ |  |
| Ordinary Share Capital $£ 1$ |  | $14 \sqrt{ }$ |

(b)

| Figures are in £ millions | £1 <br> Ordinary <br> Share <br> Capital <br> £m | Share Premium fm | Retained Earnings £m | General Reserve £m | Capital <br> Replacement <br> Reserve £m | Capital Redemption Reserve fm | Revaluation Reserve $\sqrt{ }$ £m | Total Equity £m |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at <br> 1 January 2015 | 700 | 140 | 35 | 25 |  | 144 |  | $1044 \sqrt{ }$ |
| Comprehensive Income for the Year |  |  | (8) $\sqrt{ }$ |  |  |  |  |  |
| Revaluation of property |  |  |  |  |  |  | 40 V |  |
| Final 2014 Dividend Paid in year |  |  | (7) $\sqrt{ }$ |  |  |  |  |  |
| Transfer |  |  | $25 \sqrt{ }$ | (25) $\sqrt{ }$ |  |  |  |  |
| Transfer |  |  | (30) V |  | $30 \sqrt{ }$ |  |  |  |
| Bonus Issue of Ordinary $£ 1$ shares | $14 \sqrt{ }$ |  | (14) $\sqrt{ }$ |  |  |  |  |  |
| Balance at <br> 31 December 2015 | 714 of | $\begin{gathered} 140 \sqrt{ } \\ \text { (need 2) of } \end{gathered}$ | $1 \sqrt{ }$ of | 0 of | $\begin{gathered} 30 \sqrt{ } \\ \text { (need } 2 \text { ) of } \end{gathered}$ | 144 of | $\begin{gathered} 40 \sqrt{ } \\ \text { (need } 2 \text { ) of } \end{gathered}$ | $\begin{gathered} 1069 \\ \text { of } \end{gathered}$ |

(c) Shares issued at premium of ( $140 \mathrm{~m} \times 100$ ) $\sqrt{ }=20 \% \sqrt{ }$ 700 m

So $X$ shares at $20 \%$ premium to give $£ 144 m$
ie $\quad X \times 1.2=£ 144 \mathrm{~m} \quad X=\underline{£ 144 \mathrm{~m}} \sqrt{ } \sqrt{ }=120 \mathrm{~m}$ shares $\sqrt{ }$ of $\sqrt{ } C$
(6)
(d) Answers could include:
(i) Increase in value of factory cannot be added to profit, $\sqrt{ }$ because it is an unrealised gain. $\sqrt{ }$ This would go against the concept/principles of realisation $\sqrt{ }$ i.e. gain has not been realised until property is sold. $\sqrt{ }$ Also goes against prudence. $\sqrt{ }$
(ii) Cannot be used to distribute as a dividend $\sqrt{ }$ as in a capital reserve. $\sqrt{ }$
(e) Answers may include

For Bonus Issue
Company has few funds available for dividends. $\sqrt{ }$ Only $£ 15 \mathrm{~m}$ o/f in the Retained Earnings available. $\sqrt{ }$
Shareholders are kept happy / quiet $\sqrt{ }$ as they would have received free shares $\sqrt{ }$ and these shares are eligible for dividends in the future. $\sqrt{ }$
Maximum in Revenue reserves $\sqrt{ }$ available for dividend is $£ 15 \mathrm{~m}$ o/f $+£ 30 \mathrm{~m}=£ 45 \mathrm{~m}$ o/f $\sqrt{ }$ but reluctant to pay the $£ 30 \mathrm{~m}$ in Capital Replacement $\sqrt{ }$ as this is set aside to replace worn out machinery. $\sqrt{ }$ Company may be short of liquid funds $\sqrt{ }$ especially if they have made a loss.V
May attract new investors (if they hear about the bonus shares). $\sqrt{ }$ Bonus shares could be lower in total than the dividend payable. $\sqrt{ }$ Makes the company look stronger (SOFP) if shares issued from revenue reserves. $\sqrt{ }$

## Against Bonus Issue

Bonus shares bring in no cash for the company. $\sqrt{ }$
Issue of bonus shares sees share price fall $\sqrt{ }$ Shareholders will be unhappy. $\sqrt{ }$
Bonus shares will result in more shares eligible for dividends in the future $\sqrt{ }$ so greater future payouts, $\sqrt{ }$ or dividend per share may fall. $\sqrt{ }$
The $£ 14 \mathrm{~m}$ could be used to give a dividend $\sqrt{ }$ of 2 pence per share. $\sqrt{ }$ It is possible to pay 6.43 pence per share maximum $\sqrt{ }$ as a dividend from Revenue Reserves. $\sqrt{ }$
If bonus shares are paid from revenue reserves $\sqrt{ }$ this means there will be less funds available for future dividends/emergencies. $\sqrt{ }$
Shares may fall in value in the future due to e.g. economic reasons $\sqrt{ }$ so shareholders will be unhappy.
Administration/professional costs will rise. $\sqrt{ }$
Maximum of $8 \sqrt{ }$ for arguing one side.
Conclusion
Bonus issue may/may not be best option for company $\sqrt{ } \sqrt{ }$
(Total: 52 marks)

| 2(a)(i) |  |  | W1 Cost of Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Statement of Comprehensive I ncome for |  |  | Direct factory labour 1007000 |  |  |  |
| Jesorre Carpets plc for y/ e 31 December 2015 |  |  | Direct Materials | 988000 V | $\checkmark$ | need 2 |
|  |  |  | Less Discount Received | (42000) | $\checkmark$ |  |
| Revenue | 5472000 | $\checkmark$ | Factory Depreciation | 39000 | $\checkmark$ |  |
|  |  |  | Machinery Depreciation | 142400 | $\checkmark$ |  |
| Cost of sales | (2176 400) | $\checkmark$ o/f | Inventory Adjustment | 42000 V | $\checkmark$ |  |
|  |  |  |  | 2176400 |  | $5 \times \sqrt{ }$ |
| Gross profit | 3295600 | $\checkmark$ o/f |  |  |  |  |
|  |  |  | W2 Distribution Costs |  |  |  |
| Distribution costs | (2539320) | $\checkmark$ o/f | Advertising | 175000 | $\checkmark$ |  |
|  |  |  | Discount Allowed | 105000 | $\checkmark$ |  |
| Administrative expenses | (677000) | $\checkmark$ o/f | Rent on shop premises | 424000 | $\checkmark$ |  |
|  |  |  | Depreciation on motor vans | 39600 | $\checkmark$ |  |
| Financial cost | (43000) | $\checkmark$ o/f | Sales Commission | 54720 | $\checkmark$ |  |
|  |  |  | Transport costs | 165000 | $\checkmark$ |  |
| Profit on ordinary activities before tax | 36280 | $\checkmark$ o/f | Shop staff wages | 1357000 |  |  |
|  |  |  | Transport staff wages | 219000 | $\checkmark$ | need 2 |
| Corporation tax | (10000) | $\checkmark$ |  | 2539320 |  | $7 \times \sqrt{ }$ |
|  |  |  |  |  |  |  |
| Profit on ordinary activities after tax | 26280 | Vo/f | W3Administrative Expenses |  |  |  |
|  |  |  | Bad Debts Written Off | 23000 | $\checkmark$ |  |
|  |  |  | Head office expenses | 272000 | $\checkmark$ |  |
| Total $25 \times \sqrt{ }$ | $9 \times \checkmark$ |  | Head office staff | 382000 | $\checkmark$ |  |
|  |  |  |  | 677000 |  | $3 \times \sqrt{ }$ |
|  |  |  |  |  |  |  |
|  |  |  | W5 Financial cost |  |  |  |
|  |  |  | Bank interest | 43000 |  | $1 \times \sqrt{ }$ |


| (a)(ii) Statement of Financial Position of |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Lesorre Carpets plc as at 31 December 2015 |  |  |  |  |
| ASSETS |  |  |  |  |
| Non-current assets |  |  |  |  |
| Property, Plant \& Equipment |  |  |  |  |
| Buildings |  | 1474000 | $\sqrt{ }$ of |  |
| Machinery |  | 569600 | $\checkmark$ of |  |
| Motor vans |  | 59400 | $\checkmark$ of |  |
|  |  |  | 2103000 |  |
| Current Assets |  |  |  |  |
| Inventories |  | 889000 | $\sqrt{ }$ |  |
| Trade and Other Receivables |  |  |  |  |
| Trade receivables | 241000 | $\checkmark$ |  |  |
| Prepayments | 24000 | $\checkmark$ |  |  |
|  |  | 265000 |  |  |
|  |  |  |  |  |
| Cash and Cash Equivalents |  |  |  |  |
| Cash | 38000 | $\checkmark$ |  |  |
|  |  | 38000 |  |  |
|  |  |  | $\underline{1} 192000$ |  |
| Total Assets |  |  | 3295000 |  |
|  |  |  |  |  |
| EQUITY AND LIABILITIES |  |  |  |  |
| Equity |  |  |  |  |
| Share Capital |  |  |  |  |
| Ordinary shares of $£ 0.25$ |  | 2000000 | $\checkmark$ |  |
| Retained Earnings |  | 786500 | $\checkmark$ of |  |
|  |  |  | 2786500 |  |
| Non-Current Liabilities |  |  |  |  |
| Long Term Borrowings |  |  |  |  |
| Long term bank loan | 200000 | $\checkmark$ |  |  |
|  |  |  | 200000 |  |
| Current Liabilities |  |  |  |  |
| Trade and other Payables |  |  |  |  |
| Trade Payables | 274000 | $\checkmark$ |  |  |
| Other payables | 19000 | $\checkmark$ |  |  |
|  |  | 293000 |  |  |
| Short Term Borrowings |  |  |  |  |
| Bank |  | 5500 | $\sqrt{ }$ |  |
|  |  |  |  |  |
| Current Tax Payable |  |  |  |  |
| Corporation Tax Payable |  | 10000 | $\sqrt{ }$ |  |
|  |  |  | 308500 |  |
| Total Equity and Liabilities |  |  | 3295000 | $\sqrt{ } \mathrm{C}$ |

Total $15 \times \sqrt{ }$

## 2 (b)

Answers may include:

## Case For Directors' Report

- Report gives information to e.g. shareholders which they could use to make a decision $\sqrt{ }$ e.g. invest more funds in the company. $\sqrt{ }$
- Shareholders / readers may be assured the company is acting in an ethical manner. $\sqrt{ }$
- Other stakeholders e.g. pressure group $\sqrt{ }$ may use information in the Report to bring about change in company policy $\sqrt{ }$ e.g. treatment of disabled. $\sqrt{ }$
- Disclosures may be required under Stock Exchange regulations, $\sqrt{ }$ which may be appropriate in the Directors' Report $\sqrt{ }$ e.g. Iegislation pending. $\sqrt{ }$
- The Director's Report could be considered part of the corporate governance. $\sqrt{ }$
- Information is given to shareholders which allows them to see in some detail how the company is performing $\sqrt{ }$
- E.g.company performance/principal activities, $\sqrt{ }$ review of the position of the business $\sqrt{ }$
- Post balance sheet events, $\sqrt{ }$ future developments $\sqrt{ }$
- Names of directors, $\sqrt{ }$ interests of directors $\sqrt{ }$
- Employee involvement, $\sqrt{ }$ disabled employees policy $\sqrt{ }$
- Political $\sqrt{ }$ and charitable donations $\sqrt{ }$
- Creditor payment policy, $\sqrt{ }$ creditor payment days $\sqrt{ }$


## (Maximum of 4 marks for listing of items contained in Report)

## Case Against Directors' Report

- Report costs personnel time $\sqrt{ }$ to prepare and money to print etc. $\sqrt{ }$
- Directors may use Report to "window dress" the accounts, $\sqrt{ }$ ie give an inaccurate/unrealistic positive view of the company, $\sqrt{ }$ as it is in their interest to do so. $\sqrt{ }$
- There is a time delay before the Directors Report is published so events may have changed. $\sqrt{ }$

Maximum 8 Marks for arguing one side only
Conclusion 2 Marks
Should relate to above points. E.g. Directors' Report is useful. $\sqrt{ } \sqrt{ }$
(a)
(i) Budgeted tap production $=(10 \times 40 \times 4 \times 3) \sqrt{ }=4800 \sqrt{ }$
(ii) Actual brass used in production $=\frac{£ 74664}{£ 3.05 \sqrt{ }} \sqrt{ }=24480 \mathrm{kgs} \sqrt{ }$
(iii) Total direct production labour cost:

|  |  |  | £ |
| :---: | :---: | :---: | :---: |
| Normal tim | $=10 \times 40 \times 4 \times £ 6.60$ |  | £10 560 V |
| Overtime | $=10 \times 1 \times 4 \times \mathrm{m} 9.90$ |  | £396 $\sqrt{ }$ |
| Total |  |  | £10 956 V o/f |

(b) (i)

Materials usage variance $=(24000 \sqrt{ }-24480 \sqrt{ } \mathrm{o} / \mathrm{f}) \times £ 3.20 \sqrt{ }$
$=£ 1536$ Adverse $\sqrt{ }$ o/f
Materials price variance $=(£ 3.20 \sqrt{ }-£ 3.05 \sqrt{ }) \times 24480 \sqrt{ } \mathrm{o} / \mathrm{f}$ $=£ 3672$ Favourable $\sqrt{ }$

Total materials variance $=(£ 1536$ Adverse $+£ 3672$ Favourable $) \sqrt{ }$ o/f
$=£ 2136$ Favourable $\sqrt{ }$ o/f
(ii)

Labour efficiency variance $=(1600 \sqrt{ }-1640 \sqrt{ }) \times £ 6.60 \sqrt{ }$ $=£ 264$ Adverse $\sqrt{ }$

Labour rate variance $=(£ 6.60 \sqrt{ }-\underline{£ 10956} \sqrt{ }) \times 1640 \sqrt{ }$ $=\quad £ 132$ Adverse $\sqrt{ }$ 1640

Total labour variance $=(£ 264$ Adverse $+£ 132$ Adverse $) ~ \sqrt{ }$ o/f
$=£ 396$ Adverse $\sqrt{ }$ o/f
(c) Sales $=4800$ o/f $\times 39.96=£ 191808 \mathrm{~V}$ o/f

Less
Materials Cost
$=£ 74664 \mathrm{~V}$
Labour Cost
$=£ 10956 \sqrt{ } \mathrm{o} / \mathrm{f}$
Fixed Cost
Profit
$=\frac{£ 19200}{104820} \sqrt{ }$
$=£ 86988 \sqrt{ } \mathrm{o} / \mathrm{f}$
(d) Cost of producing one tap :

$$
\begin{aligned}
\text { Material cost }=5 \times £ 3.20 & =£ 16.00 \mathrm{~V} \\
\text { Labour cost }=\frac{£ 6.60}{3} & =£ 2.20 \mathrm{~V} \\
\text { Fixed cost }=\frac{£ 19200}{4800 \mathrm{o} / \mathrm{f}} & =£ 4.00 \mathrm{~V} \\
\text { Total cost per tap } & =£ 22.20 \mathrm{~V} \mathrm{o} / \mathrm{f} \\
\text { Selling price per tap } & =£ 39.96 \\
\text { Mark-up per tap } & =£ 17.76 \mathrm{~V} \mathrm{o} / \mathrm{f} \\
\text { Mark-up percentage } & \left.=\frac{(£ 17.76 \mathrm{o} / \mathrm{f}}{(£ 22.20)} \times 100 \mathrm{~V}\right)=80 \% \mathrm{~V} \mathrm{o} / \mathrm{f}
\end{aligned}
$$

(e)

## Keeping the same percentage mark-up

FOR:

- Result will be a fall in price $\sqrt{ }$ of $£ 0.65 \sqrt{ } \sqrt{ }$ and this may lead to more customers $\sqrt{ }$ and an overall increase in sales revenue. $\sqrt{ }$
- New price may be below that of rival firms $\sqrt{ }$ which may be crucial if market is competitive. $\sqrt{ }$


## AGAI NST:

- The profit measured in $£$ s per item sold will decrease $\sqrt{ }$ and this may reduce overall profit $\sqrt{ }$ even if more items are sold. $\sqrt{ }$
- Demand may be price inelastic, $\sqrt{ }$ and there may be only a small rise in demand if price falls. $\sqrt{ }$
- Price will be lower so consumers may think quality is lower. $\sqrt{ }$


## Keeping the same selling price

## FOR:

- Customers will not be aware of fall in production costs $\sqrt{ }$ so are unlikely to feel unhappy $\sqrt{ }$ especially given inflation/rising prices $\sqrt{ }$
- Profit will be higher $\sqrt{ }$ because costs are lower $\sqrt{ }$
- Easier to keep same selling price, inertia $\sqrt{ }$


## AGAINST:

- Price could mean firm's price higher than rivals $\sqrt{ }$ so there may be a fall in customers $\sqrt{ }$

Maximum of $8 \sqrt{ }$ for one side of argument.
Conclusion
Keeping same percentage mark up is correct/incorrect $\sqrt{ } \sqrt{ }$

## SECTION B

4

| (a) |  |
| :---: | :---: |
| Fixed Costs | $\begin{aligned} & £(620 \times 12)+560 \sqrt{ }(\text { both })+(275 \times 12)+ \\ & (65 \times 12) \sqrt{ }(\text { both }) \quad=£ 12080 \sqrt{ } \end{aligned}$ |
| Variable Costs | = $£ 30 \mathrm{~V}$ |
| Contribution | $(£ 110-£ 30)=£ 80 \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Break-even point | $\frac{12080}{80} \sqrt{ } \mathrm{~V} \mathrm{o} / \mathrm{f}$ |
|  | $=151 \mathrm{~V} \mathrm{o} / \mathrm{f}$ |
|  | 8 marks |
| (b) Sales | $240 \times £ 110=£ 26400 \checkmark$ |
| Less Fixed Costs | $=(£ 12080) \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Less Variable Costs | $(240 \times £ 30)=(£ 7$ 200) $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| = Profit | $=£ 7120 \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| OR |  |
| Contribution x Sales | $(£ 80 \times 240) \sqrt{ }=£ 19200 \checkmark$ o/f |
| Less fixed Costs | (£12 080) $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| $=$ Profit | £7 120 V o/f |
|  | 4 marks |


| (c) |  |
| :---: | :---: |
| Fixed Costs | $(£ 400+£ 720) \sqrt{ }+(40 \times 12) \sqrt{ }=£ 1600 \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Variable Costs | $=£ 30 \mathrm{~V}$ |
| Contribution | $(£ 110-£ 30)=£ 80 \vee \mathrm{l}$ o/f |
| Break-even point | $\begin{array}{rc} 1600 & \sqrt{ } \text { o/f } \\ 80 & \sqrt{ } \text { o/f } \end{array}$ |
|  | $=20 \sqrt{ } \mathrm{o} / \mathrm{f}$ |
|  | 8 marks |
| (d) Sales | $96 \times £ 110=£ 10560 \checkmark \sqrt{ }$ |
| Less Fixed Costs | $=(£ 1600) \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Less Variable Costs | $(96 \times £ 30)=(£ 2880) \sqrt{ } \mathrm{o} / \mathrm{f}$ |
| = Profit | $=£ 6080 \mathrm{~V} \mathrm{o} / \mathrm{f}$ |
|  |  |
| OR |  |
| Contribution x Sales | $(£ 80 \times 96) \sqrt{ }=£ 7680 \quad \sqrt{ }$ o/f |
| Less fixed Costs | (£1 600) $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| $=$ Profit | £6080 V o/f |
|  | 4 marks |

## (e)

For closing shop and working from home
Break-even point is lower $\sqrt{ }$ by 131 units o/f $\sqrt{ }$ because fixed costs are much lower. $\sqrt{ }$
It may be possible to build up sales $\sqrt{ }$ by advertising and word of mouth recommendations etc. $\sqrt{ }$
Flexibility/relax etc. working from home. $\sqrt{ }$

## For keeping shop open

Profit is higher (using 2015 figure) $\sqrt{ }$ by $£ 1040 \sqrt{ }$ o/f.
Because the loan is paid off $\sqrt{ } £ 3300$ interest will not be paid $\sqrt{ }$ so profit is would be higher by $£ 4340$ in $2016 \sqrt{ }$ which is more realistic.
Will need to buy a van for $£ 4000$ if working from home. $\sqrt{ }$
More chance of passing trade/ higher footfall $\sqrt{ }$ as shop presence acts as an "advert" itself. $\sqrt{ }$
Profit is more important than break-even. $\sqrt{ } \sqrt{ }$
Margin of safety falls $\sqrt{ }$ from 89 in 2015 (240-151) in the shop, to
76 (96-20) o/f if working from home in $2016 \sqrt{ }$
Maximum of 4 marks for argument of one side.

Conclusion
Should keep shop open $\sqrt{ } \sqrt{ }$

5(a) Budget Statement of Comprehensive Income for February

| OUTPUT | 1400 | 1500 | 1600 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 168000 V | 171000 V | 173280 V |  |
| Materials | 33600 V | 30600 V | 27744 V |  |
| Labour | 25200 V | $29700 \sqrt{ }$ | 34848 V |  |
| Delivery | 4170 V | 4325 V | 4480 V |  |
| Power | 2660 V | 2750 V | 2840 V |  |
| Fixed Costs | $\underline{26800}$ | $\underline{26800}$ | $\underline{26800}$ | $\checkmark$ (all three) |
| Total Costs | 92430 V o/f | 94175 V o/f | $96712 \mathrm{Vo} / \mathrm{f}$ |  |
| Profit | $75570 \vee \mathrm{o} / \mathrm{f}$ | 76825 V o/f | $76568 \sqrt{ } \mathrm{o} / \mathrm{f}$ |  |
|  |  |  |  | 22 marks |

## (b)

Possible answers could include:
Allow good decision making $\sqrt{ }$ as "like compared to like" e.g. similar output levels. $\sqrt{ }$
May save time and money by allowing $\sqrt{ }$ "Management by Exception" i.e. action only if a variance at that output level. $\sqrt{ }$
Allows workforce to meet target for given output level $\sqrt{ }$ so motivates workforce. $\sqrt{ }$

## (c)

Output of 1500 units may be the best $\sqrt{ }$ as it gives the highest profit o/f $\sqrt{ }$
However, output of 1600 units probably means greatest market share $\sqrt{ }$ and competitors will suffer. $\sqrt{ }$
Output of 1400 units gives the lowest figures for costs o/f $\sqrt{ }$
1600 units gives lowest costs per unit $\sqrt{ }$ at $£ 60.45$ o/f $\sqrt{ }$ with 1400 the highest $\sqrt{ }$ at $£ 66.02$ o/f $\sqrt{ }$
1400 units gives the highest profit per $\sqrt{ }$ unit at $£ 53.98$ o/f $\sqrt{ }$ with 1600 the lowest $\sqrt{ }$ at $£ 47.86$ o/f $\sqrt{ }$
1600 units gives the highest factory capacity utilisation figure, $\sqrt{ }$ which means not so many assets are being left idle $\sqrt{ }$
Output may simply be determined by demand. $\sqrt{ }$
Output at 1600 may see benefits of economies of scale. $\sqrt{ }$ for example, spreading the fixed costs over a larger output. $\sqrt{ }$

Maximum of 4 marks for arguing for only one output level.
Conclusion
1500 units is the best output level as it gives the most profit - 2 marks

6 (a) (i)
Provision for Depreciation account

| $\underline{\text { Date }}$ | Details | $\underline{£ 000}$ |  | $\underline{\text { Date }}$ | $\underline{\text { Details }}$ | $\underline{£ 000}$ |  |
| :--- | :--- | ---: | ---: | :---: | :--- | ---: | ---: |
| Dec 31 | Disposals | 360 | $\sqrt{ }$ | Jan 1 | Balance b/d | 1346 | $\sqrt{ }$ |
| Dec 31 | Disposals | 210 | $\sqrt{ }$ | Dec 31 | Statement of <br> Comprehensive <br> Income | 493 | $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Dec 31 | Balance c/d | $\underline{1269}$ | $\sqrt{ }$ |  |  |  |  |
|  |  | $\underline{1839}$ |  |  |  | $\underline{1839}$ | $\sqrt{ } \mathrm{o} / \mathrm{f}$ |

(6)
(a) (ii)

| Statement of Cash Flow for y/e 31 December 2015 |  |  |
| :---: | :---: | :---: |
| Cash Flows from operating activities |  |  |
| Profit from operations ( $273 \sqrt{ }+12 \sqrt{ }+24 \sqrt{ }$ ) | 309000 |  |
| Add Depreciation | 493000 | $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Less Profit on Sale of Non-current Asset | (42000) | $\checkmark$ |
| Add Loss on Sale of Non-current Asset | 35000 | $\checkmark$ |
| Operating cash flow before working capital changes | 795000 | $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Decrease in inventories | 31000 | $\checkmark$ |
| Less Increase in trade receivables | (66000) | $\sqrt{ }$ |
| Less Decrease in trade payables | (27000) | $\checkmark$ |
| Cash generated from operations | 733000 | $\sqrt{ } \mathrm{o} / \mathrm{f}$ |
| Less Interest Paid ( $12 \mathrm{~V}+24 \sqrt{ }$ ) | (36000) |  |
| Less Tax Paid | (323 000) | $\checkmark$ |
| Net Cash from Operating Activities | 374000 | $\sqrt{\text { o/f }}$ |

(b)

Items found in the Financing Activities section include:
Issue of shares, premium on share issue, issue of debenture, taking out a bank loan, redemption of shares, repayment of a bank loan, repayment of a debenture, dividends paid,
(and can include interest paid). One $\sqrt{ }$ per correct item.

## (c)

## For statement

Profit after interest was $£ 273000 \sqrt{ }$
Company has generated $£ 374000$ o/f from Operating activities. $\sqrt{ }$
Cash and cash equivalent has risen from ( $£ 121000$ ) to $£ 139000 \sqrt{ }$, a rise of $£ 260$ 000V
Financing activities show an inflow of $£ 44000$. $\sqrt{ }$
2014 current ratio is $1.69: 1$, acid ratio is $0.76: 1 \sqrt{ }$
2015 current ratio is 2.05:1, acid ratio is $1.06: 1 \sqrt{ }$ i.e. improved $\sqrt{ }$ (or both current ratios correct $=\sqrt{ }$ and both acid ratios $=\sqrt{ }$ )

## Against statement

Financing activity shows a loan of $£ 400000$ was taken out, $\sqrt{ }$ which goes a long way to explain the improvement in liquidity in the year. $\sqrt{ }$
Cash flow used in Investing Activities was an outflow of $£ 158000 \sqrt{ }$, however this could generate future inflows. $\sqrt{ }$
Cash and cash equivalents at the end of 2015 are not enough to pay the current tax bill, $\sqrt{ }$ although the position was worse in 2014 . $\sqrt{ }$

Maximum of arguing for one side 4 marks
Conclusion
Company has done well and liquidity position has improved. - 2 marks

7 (a)

| Sales | Flights | Passengers | Weeks | Sales Price | Total Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year 1 | 220 | X 150 | X 52 | X 0.52 | $=892320 \mathrm{~V}$ |
| Year 2 | 240 | $\times 150$ | $\times 52$ | X 0.52 | $=973440 \mathrm{~V}$ |
| Year 3 | 240 | $\times 150$ | $\times 52$ | X 0.55 | $=1029600 \mathrm{~V}$ |
| Year 4 | 260 | $\times 150$ | X 52 | X 0.55 | $=1115400 \mathrm{~V}$ |
| Year 5 | 260 | $\times 150$ | $\times 52$ | X 0.58 | $=1176240 \sqrt{ }$ |
| Running costs | Cost | Weeks | Depreciation | Meal Cost | Cash Outflow |
| Year 1 | $(6750$ | X 52) | -235 000 | +429000 | $=545000 \mathrm{~V}$ |
| Year 2 | (6750 | X 52) | -235000 | + 468000 | $=584000 \mathrm{~V}$ |
| Year 3 | (6950 | X 52) | -235000 | + 468000 | $=594400 \mathrm{~V}$ |
| Year 4 | (6950 | X 52) | -235000 | + 507000 | $=633400 \mathrm{~V}$ |
| Year 5 | (6950 | X 52) | -235000 | + 507000 | $=633400 \mathrm{~V}$ |
| Net Cash Flow | Total |  | Net |  | Cumulative |
|  | Revenue | Outflow | Cash Flow |  | Cash Flow |
| Year 0 |  |  |  |  | -2 000000 |
| Year 1 | (892 320 | -545000) | $=347320$ | $\checkmark \mathrm{o} / \mathrm{f}$ | -1652680 |
| Year 2 | $(973440$ | -584000) | $=389440$ | $\checkmark \mathrm{o} / \mathrm{f}$ | -1 263240 |
| Year 3 | (1029 600 | -594 400) | $=435200$ | $\sqrt{ } \mathrm{o} / \mathrm{f}$ | -828 040 |
| Year 4 | (1 115400 | -633 400) | $=482000$ | $\sqrt{ } \mathrm{o} / \mathrm{f}$ | -346 040 |
| Year 5 | (1 176240 | -633 400) | $=542840$ | $\sqrt{ } \mathrm{o} / \mathrm{f}$ | 196800 |

Payback period $=4$ years $(\underline{346} 040 \mathrm{o} / \mathrm{f} \times 12) \sqrt{ }=4$ years o/f $\sqrt{ } 7.65$ months $\sqrt{ } \sqrt{ } \mathrm{o} / \mathrm{f}$ (542 840) $\sqrt{ }$
(20)
(b)

Gearing ratio $=\underline{\text { Prior Charge Capital } \times 100} \sqrt{ }=\underline{£ 1500000 \times 100} \sqrt{ }=75 \%$ Vo/f Capital Employed $£ 2000000$ V

## (c)

## For statement

The contract shows a positive cash flow every year. $\sqrt{ }$
The contract makes a profit every year, $\sqrt{ }$ even when depreciation is taken into account. $\sqrt{ }$
The contract pays back in the fifth year. $\sqrt{ }$
The contract has fixed prices agreed with the airline. $\sqrt{ }$
As long as the airline stays in business the contract must be honoured by the airline $\sqrt{ }$ therefore giving security to Gulf Catering. $\sqrt{ }$

## Against statement

Some figures are only estimates $\sqrt{ }$ e.g. cost of producing meals. $\sqrt{ }$ The gearing ratio at $75 \%$ is very risky $\sqrt{ }$ because it is over $50 \%$. $\sqrt{ }$ The airline could go out of business, so contract will be worthless. $\sqrt{ }$ Payback is after more than four years, which may be considered quite lengthy. $\sqrt{ }$

Maximum 4 marks for arguing only one side of the contract.
Conclusion
Company probably is taking a risk $\sqrt{ } \sqrt{ }$

